



- Architecture MN & AIA Minnesota
- Chapters, CE, IDP & ARE
- Committees & LSDR
- People & Firms







KEEPING YOU CONNECTED

Pictured above: At the AIA Convention in Philadelphia in April, (left photo) Amy Kalar, AIA, Bob Ganser, AIA, and Karen Lu, AIA, each received an AIA Young Architects Award. The teams from (right photo) Ryan A+E, AECOM, and Snow Kreilich Architects received an AIA Institute Honor Award for Architecture for the CHS Field project.

## Welcome PaviElle French AIA MINNESOTA ENGAGEMENT AND OPERATIONS ASSISTANT



PaviElle French is our new AIA Minnesota Engagement and Operations Assistant! She is responsible for providing front-desk reception services and administrative and operational assistance. Her abundant past experience in administrative support services and theater management will help support the association's efforts. PaviElle is an outgoing, creative, and talented person (she's an Emmy-award winning artist/ vocalist!). Her experience, skills, and wonderfully engaging personality make her a great addition to our team. We are pleased to have PaviElle join our staff and look forward to her contributions to AIA Minnesota. Be sure to say hello next time you are in the office.

## Executive Vice President's Message

#### THE ARCHETYPAL ARCHITECT

I have an experiment for you. You can try it anywhere there's a crowd - at an airport, a restaurant, the skyway, the grocery store, even the State Fair.

Scan the crowd and guess who might be an architect.

Then take it a few steps further. Guess who might work for an architecture firm. Who might be a current student of architecture? Then add in those who've dreamt of being an architect.

Odds are, you will start out with a pretty limited filter. While it may expand somewhat as you add students and dreamers, I expect there are people who your mind naturally excludes.

Now flip the experiment; try to think of everyone in your line of sight as an architect or an aspiring architect.

As an association executive, I've found this set of experiments to be incredibly eye-opening. I first started this experiment while working at a bar association and realizing the strength of the dominant view of what a lawyer looks like; what a judge looks like.

It's been nearly a year since I've joined AIA Minnesota's staff team. In that year, I've gotten to know hundreds of AIA members, read dozens of books and articles by and about architects, and watched videos and

movies about architects. From this immersive experience, an image of the archetypal architect has settled itself in mv mind.



The word "archetype" has an interesting etymology. While, according to Merriam-Webster, in everyday use the term most commonly refers to "a perfect example of something," it is worth understanding that the word derives from Greek and is formed from the verb "archein" - "to begin" or "to rule" and the noun "typos" ("type"). In other words, the archetype is the beginning type or the ruling type.

Also noteworthy: psychologist C. G. Jung put forward a definition that refers to an archetype as "an inherited idea or mode of thought that is present in the unconscious of the individual."

Our unconscious mind shapes our worldview and our decision-making. How might the archetype of the architect be shaping the future of this profession? And how might we encourage a more inclusive model of an architect to take hold among clients, among young people, and within ourselves?

> Mary-Margaret Zindren, CAE Executive Vice President



#### **ADVERTISING OPPORTUNITIES**

The Sep/Oct issue of *Architecture MN* magazine will feature **commercial interiors** and the **Homes by Architects Tour**. Advertising reservation deadline is Friday, July 8.

This issue also includes the **Interior Architecture and Interior Design Directories**, which has a deadline of Friday, June 24.

Contact Pam Nelson to reserve your ad space at nelson@aia-mn.org.

Learn more at <a href="http://www.aia-mn.org/features/architecture-mn-magazine/advertise">http://www.aia-mn.org/features/architecture-mn-magazine/advertise</a>.

## AIA MINNESOTA AWARDS DEADLINES

#### **25 YEAR AWARD**

Submissions due Friday, June 24

#### **LOUIS LUNDGREN AWARD**

Submissions due Friday, June 24

#### **SPECIAL AWARD**

Submissions due Friday, June 24

#### **HONOR AWARD**

Submissions due Thursday, Sept. 22

Awards are now submitted online. The link to the online submission will be available at least six weeks prior to these deadlines at <a href="http://www.aia-mn.org/get-involved/aia-minnesota-awards/">http://www.aia-mn.org/get-involved/aia-minnesota-awards/</a>.

# AIA MINNESOTA

#### 2016 LEGISLATIVE SESSION RECAP

Note: A more extensive legislative recap was sent to members via an e-mail on Wednesday, June 1.

#### Bonding Bill - Not Passed; Potential Special Session Action

AIA Minnesota has joined with the Building Jobs Coalition to urge a Special Session to ensure a strong bonding bill is enacted.

#### Proposal to Prohibit Specific Firms from State-Funded Work - Shut Down in Senate

AIA Minnesota led the charge to remove an amendment that would have specifically prohibited three firms – including an architecture firm – from work involving State dollars; attempting to subvert the Statute of Repose. The amendment was stopped on the Senate floor.

#### Omnibus Supplemental Budget - No Change to SDSB Thresholds; Potential 2017 Action

The supplemental budget bill signed by Governor Dayton did NOT include language that would have raised the thresholds for the State Designer Selection Board (SDSB). AIA Minnesota will be working with members and stakeholders to study the issue and to determine a specific recommendation for a threshold increase in time for the 2017 legislative session.

#### Transportation Bill - Not Passed; No P3 Pilot Established; Potential Special Session Action

Lack of action on a transportation bill also stalled a provision to establish a pilot for Public Private Partnership (P3) infrastructure financing. AIA Minnesota had successfully advocated for the inclusion of architects on the P3 advisory group. The transportation bill may resurface in a Special Session.

#### 179D Tax Deduction Allocation Form Requirement - Not Passed; Potential 2017 Action

AlA Minnesota spearheaded support for legislation requiring governmental and higher-ed institutions to sign off on the 179D Federal tax deduction allocation forms. This legislation could move forward in the 2017 session.

Governor Dayton's conditions for a Special Session have so far been viewed unfavorably by Republican leadership, leaving great doubt as to when and whether a Special Session might be held.

#### 2016 AIA MINNESOTA CONVENTION & PRODUCTS EXPOSITION

SAVE THE DATES: NOVEMBER 8 - 11 Minneapolis Convention Center 1301 Second Avenue S., Minneapolis

#### **2016 EXHIBITORS**

Now taking both booth and sponsorship reservations. Learn more at <a href="http://www.aia-mn.org/events/convention/exhibit-sponsor/">http://www.aia-mn.org/events/convention/exhibit-sponsor/</a>.



#### AIA MINNESOTA CONVENTION COMMITTEE

Behind AIA Minnesota's annual four-day Convention and Products Exposition is a group of creative, energetic, and hardworking members who work together for several months to plan and implement many aspects of the event. They are responsible for outreach to the University of Minnesota and Dunwoody Technical College, planning special music and activities within the exhibit hall, constructing project board displays, planning the awards dinner, and promoting attendance through social-media marketing; and these are just a few of the tasks this group tackles!

Are you looking for a creative outlet where you can engage with other members? New committee members are always welcome! Meetings occur between June and October, so if you're seeking a short-term commitment, this is a great opportunity. Contact Angie at <a href="mailto:mckinley@aia-mn.org">mckinley@aia-mn.org</a> to be added to the committee or to learn more about how to get involved.

#### 2016 MINNEAPOLIS HERITAGE PRESERVATION AWARD RECIPIENTS

(Pictured below)



# Historic Restoration, Rehabilitation, or Adaptive Reuse Project

- J.B. Hudson House Restoration
- Minnehaha Refectory Rehabilitation
- J. Emory & Cora Muzzy House

#### New Addition to an Historic Building

• Wild about Jones: A Complement to History

#### Grassroots: Advocacy & Education

- Will Lumpkins: Old North Minneapolis Facebook page
- Brian Finstad (Individual award)
- JoEllen Haugo (Individual award)

#### The Steve Murray Award

Virginia Lackovic, AIA

Learn more about the awards at <a href="http://www.aia-mn.org/2016-minneapolis-heritage-preservation-awards/">http://www.aia-mn.org/2016-minneapolis-heritage-preservation-awards/</a>.

# Minneapolis Heritage

# Preservation Commission Vacancies



Please consider submitting an application for one of two City-Councilappointed, three-year-term positions on the **Minneapolis Heritage Preservation Commission** (HPC). Each position begins on January 1, 2016. Applicants must have knowledge of historic preservation, reside in a landmark property or in a historic district, or be a registered architect.

Learn more about this opportunity at <a href="http://www.aia-mn.org/job/minneapolis-heritage-preservation-commission-hpc-vacancies/">http://www.aia-mn.org/job/minneapolis-heritage-preservation-commission-hpc-vacancies/</a>.

# CHAPTER UPDATES

### **AIA Minneapolis**

President Mike Schellin, AIA

#### mschellin@kodet.com

#### **AIA MINNEAPOLIS LUNCHEON: 2016 MERIT AWARDS**

Thursday, June 16, 11:45 am

International Market Square, 275 Market St., Ste. 185, Minneapolis

AIA Minneapolis Merit Awards tell a story of excellence beyond

design, reflecting the variety of forces that shape a building. These awards encompass the views of business professionals, real estate developers, community advocates, and academic leaders, as well as architects. Attendees will learn ways to address the many views, ideas, and issues involved in a design project. Register to attend by Monday, June 13, at <a href="http://www.aia-mn.org/event/aia-minneapolis-chapter-luncheon-jun2016/">http://www.aia-mn.org/event/aia-minneapolis-chapter-luncheon-jun2016/</a>.

#### 2016 Merit Award recipients:

- A-Mill Artist Lofts, BKV Group
- Twin Cities PBS (TPT), Cuningham Group Architecture Inc.
- St. Louis County Government Center, Perkins+Will
- Kiran Stordalen and Horst Rechelbacher Pediatric Pain, Palliative, and Integrative Medicine Clinic, U+B Architecture and Design

#### **2016 GOLF OUTING**

Monday, July 25

#### Majestic Oaks Golf Club, 701 Bunker Lake Blvd. NE, Ham Lake

Register now to golf and/or to sponsor this event. The sponsorship deadline is Wednesday, July 6. Sign up to play golf as an individual, a pair, or a foursome. Space is limited, so don't delay! Learn more at http://www.aia-mn.org/event/aia-minneapolis-golf-outing-2/.



### AIA Northern Minnesota

President Tari Rayala, AIA

tari\_rayala@charter.net

#### **GOLF OUTING**

Friday, July 15

9:00 am CE Seminar 10:00 am Golf Registration 11:30 am Golf Shotgun Start

#### Enger Park Golf Course, 1801 W. Skyline Pkwy., Duluth

Have fun playing 18 holes of golf and raising money for the AIA Northern Minnesota scholarship fund. This tournament is a four-person scramble format with a shotgun start. Sponsorships and team sign-ups are now available. Learn more and sign up by June 23 at <a href="http://www.aia-mn.org/event/aianmn-golf-outing/">http://www.aia-mn.org/event/aianmn-golf-outing/</a>.



#### AIA St. Paul

President Brian Larson, AIA

blarson@popearch.com

#### SAINT PAUL HERITAGE PRESERVATION AWARD WINNERS

In May, the Heritage Preservation Commission of the City of Saint Paul and AIA St. Paul cosponsored the annual Saint Paul Heritage Preservation Awards program to recognize projects, individuals, and organizations that enhance and celebrate Saint Paul's cultural resources.

#### 2016 Saint Paul Heritage Preservation Award recipients:

- Community Education Save Our Saint Paul Neighborhoods
- Cultural Heritage Custom House: Restoring a Saint Paul Landmark in Lowertown
- Organization Preserve Frogtown
- Professional Barbara Bezat
- Rehabilitation Alexander Noble House
- Rehabilitation Fourth Street Preservation Project
- Rehabilitation Olson & Beckler Company Building
- Rehabilitation Syver Hagen House #2
- Stewardship Marjorie McNeely Conservatory
- Vote of Confidence Twin City Model Railroad Museum



## IDP (now AXP)/ ARF



Find out about the many changes that are in the works for the Intern Development Program (IDP) and the Architect Registration Examination (ARE).

#### **ARE 5.0**

The new ARE 5.0 program is anticipated to launch in late 2016. It will feature six divisions that will more closely align to the day-to-day practices of today's architects. New testing technologies will be incorporated to replace the current graphic vignette software.

#### **IDP IS CHANGING ITS NAME!**

On June 29, the Intern Development Program will be renamed the **Architectural Experience Program (AXP)**. The term "intern" will no longer be used. Instead, NCARB will reference those working toward licensure as "aspiring architects" or "exam candidates." Licensing boards, such as Minnesota's AELSLAGID Board, will have the authority to prescribe their own terminology for unlicensed professionals.

#### **COMMITTEE NAME CHANGE**

To reflect the name change of IDP, the AIA Minnesota IDP/ARE Committee is changing its name to the **Architect Licensing Advisory Committee.** Their new name will coordinate with NCARB's community of local, state, and university volunteers, called Architect Licensing Advisors.

#### **2016 AXP/ARE OPEN HOUSE**

You are invited!

**DATE:** Thursday, June 9 **Time:** 5:00 - 6:30 pm

Location: International Market Square

275 Market St., Ste. 512

Minneapolis

RSVP to Deanna Christiansen at Christiansen@aia-mn.org.



Learn more about the IDP and ARE changes that are taking place and have an opportunity to ask questions at our AXP/ARE Open House on June 9. **Join us at 5:00 for pizza**, followed by a presentation with time for Q/A and discussion. Interns/exam candidates, sponsors, mentors, and others in firm management are all encouraged to attend.

# CHAPTER UPDATES

# AIA ST. PAUL: FOOD FOR THOUGHT TOUR OF THE HISTORIC HAMM BUILDING

Thursday, June 16, 4:00 pm 408 St. Peter St., Saint Paul

Join in this architectural tour of the historic Hamm Building, built in 1919 and designed by Toltz, King & Day (later becoming TKDA.) Following the tour, enjoy happy hour at the Great Waters Brewing Company. This event is free to AIA St. Paul members. Register to attend at http://www.aia-mn.org/event/food-thought-june-2016/.



# CONTINUING EDUCATION

## License renewals are due June 30, 2016

- The window for online license renewal opened in April, 2016.
- You must report a minimum of 24 Professional Development Hours (PDH) earned on or after July 1, 2014.
- Two of the 24 PDH must be ethics credits.
- If you reported more than 24 PDH with your 2014 renewal, you may carry over up to 12 PDH for your 2016 renewal.
- If your original license in Minnesota was issued on or after July, 2014, you are exempt from reporting continuing education for this renewal period.
- Renewal forms will not be mailed. You will receive a postcard reminder.

For more details, visit the AELSLAGID web site at http://mn.gov/aelslagid/renewals.html.

## **Continuing Education**

# DO YOU STILL NEED HSW AND ETHICS CREDITS TO RENEW YOUR LICENSE BY JUNE 30?

Take advantage of one or more of the seminars listed below!

# SEDU CATION

#### **ENERGY CODE COMPLIANCE PATHS:**

#### A COMcheck Case Study and Performance Based Alternatives

Date: Monday, June 13
Time: 11:30 am - 2:00 pm
Credits: 2.5 HSW LU Hours

Location: International Market Square, 275 Market St., Ste. 185, Minneapolis

Register at <a href="http://www.aia-mn.org/event/comcheck/">http://www.aia-mn.org/event/comcheck/</a>.

#### TWO SEMINARS AND A LUNCH

Date: Wednesday, June 22

11:00 am - Noon What's Behind the Cladding?

Noon to 12:30 pm **Lunch** 

12:30 pm - 1:30 pm Design and Technical Considerations for Metal Wall Panel Systems

Credits: 2.0 HSW LU Hours

Location: International Market Square, 275 Market St., Ste. 185, Minneapolis

Register at http://www.aia-mn.org/event/cladding-metal-wall-panels/.

#### ETHICS FOR DESIGN PROFESSIONALS; ON-DEMAND WEBINAR NOW AVAILABLE

Still need ethics credits to renew your license by June 30? Take this two-hour on-demand, ethics webinar that was presented by attorney **Jeffrey Coleman, PE, FACI,** in February. Following the webinar is a 10 question, true/false quiz. A grade of 80% or higher is required for CE credit to be awarded. Learn more at <a href="http://www.aia-mn.org/events/continuing-education/current-opportunities/ethics-webinar/">http://www.aia-mn.org/events/continuing-education/current-opportunities/ethics-webinar/</a>.



Lake Superior Design Retreat Friday and Saturday, February 24 & 25, 2017 in Duluth

Next February, plan to meet in Duluth to explore the corners of design. This is an AIA Minnesota event unlike any other, where professionals from wide-ranging fields share their creative passions.

Some quotes from 2016's attendees:

"LSDR is always the best AIA Minnesota event of the year."

"Be inspired, be moved, be opened to how others work in their respective fields."

"Cross pollination; diverse ideas; recharging engines."

Save the date and plan to attend the 29th annual Lake Superior Design Retreat in 2017.

# CAAPB Advisory Committee Opening for an Architect Member

The Capitol Area Architectural and Planning Board (CAAPB) is requesting letters and resumes from licensed architects with at least 10 years of professional experience to fill a vacancy on the CAAPB Advisory Committee. This architect will provide public service to the State of Minnesota by advising the Board on architectural and planning matters.

The CAAPB Advisory Committee is composed of three architects or planners. Current advisors are Paul Mellblom, AIA, Bryan Carlson, LA, and Thomas Blanck, RA, who is rolling off the committee this year. Please consider applying for this important position.

If you are interested in applying for this appointment, contact Amber Allardyce at <a href="mailto:allardyce@aia-mn.org">allardyce@aia-mn.org</a> by Wednesday, August 31.

# **COMMITTEE UPDATES**

## Committee on the Environment (COTE)

# **DESIGNING FOR THE NEW ANTHROPOGENIC EPOCH AND AN ERA OF CHANGE** Thursday, June 16, 7:45 am

AlA Minnesota Boardroom, International Market Square, 275 Market St., Minneapolis
AlA Minnesota COTE co-chair, Doug Pierce, AlA, will recap the program he presented at the AlA
National Convention in Philadelphia. The presentation and subsequent discussion will cover transdisciplinary design, thinking like an ecologist, and creating like nature does.

## Emerging Professionals (EPC)

#### **WEDNESDAY NIGHT DRAUGHTING CLUB**

Wednesday, June 8, 5:00 pm

McGovern's Pub, 225 7th St. W, Saint Paul

Join us for a pint and some good conversation! Draughting Club is offered on the second Wednesday of each month by the AIA Minnesota Emerging Professionals Committee (EPC). Check out the 2016 dates and locations at <a href="http://www.aia-mn.org/get-involved/committees/emerging-professionals/emerging-professionals-epc-draughting-club/">http://www.aia-mn.org/get-involved/committees/emerging-professionals/emerging-professionals-epc-draughting-club/</a>.

#### **EPC - SAVE THE DATE!**

#### YOUNG PROFESSIONALS SKILLS EVENT

Wednesday, June 22, 5:00 pm

AIA Minnesota Boardroom, International Market Square, 275 Market St., Minneapolis

Attend this roundtable-discussion to learn communication skills that are necessary for young professionals to succeed within a firm practice; some that are not addressed while in school. Watch for more information to come soon!

## Membership

#### A WARM WELCOME TO NEW MEMBERS!

Adam P. Ariano, AIA Stephen R. Bellairs, AIA David L. Greco, Assoc. AIA Kelly Kraemer, Assoc. AIA Laurel Tracy, AIA Jill M. Winkler, AIA

# Minnesota Design Team (MDT)

#### **SUMMER OUTING**

Wednesday, June 8, 6:00 - 8:00 pm
Boatworks Commons, 4495 Lake Ave. S., White Bear Lake
Stop by to socialize at the beautiful Boatworks Commons
on the shore of White Bear Lake. Food will be provided, but
bring what you would like to drink (beer and wine allowed).
Learn more at <a href="http://www.aia-mn.org/get-involved/committees/minnesota-design-team/mdt-membership-programs/">http://www.aia-mn.org/get-involved/committees/minnesota-design-team/mdt-membership-programs/</a>. RSVP by Friday, June 3, to <a href="mailto:larkin@aia-mn.org">larkin@aia-mn.org</a>.



## Women in Architecture (WIA)

#### **MENTORING & NETWORKING LUNCH**

Wednesday, June 29, 11:30 am - 1:00 pm
Whole Foods North Loop, 222 Hennepin Ave., Minneapolis
Stop by for fun conversation with members of the Women in
Architecture Committee. Bring your own lunch or purchase
food from the grocery. Parking is free! Learn more at <a href="http://www.aia-mn.org/event/women-architecture-lunch-june-2016/">http://www.aia-mn.org/event/women-architecture-lunch-june-2016/</a>.



# Other Opportunities

**DENNIS GREBNER ART EXHIBIT & SALE** Saturday and Sunday, June 4 & 5 **During the Fresh Art Tour** 10:00 am - 4:00 pm Pleasant Corner Schoolhouse, Pepin County. Highway. J and JJ, Stockholm, Wisconsin

View an art exhibit and purchase artwork of Dennis W. Grebner, FAIA, a local architect and a professor at the University of Minnesota, School of Design, who died in December, 2015.

#### **ACEC/MN BUILDING ENGINEERING** AND CONSTRUCTION CONFERENCE **CALL FOR PRESENTATION PROPOSALS** Proposals are due Monday, July 1.

The ACEC/MN Conference is October 18, 2016, at the Earle Brown Heritage Center in Brooklyn Park. Learn more at http://96bda424cfcc34d9dd1a-0a7f1 Of87519dba22d2dbc6233a731e5.r41. cf2.rackcdn.com/acecmn/CALL\_FOR\_ PRESENTATIONS\_2016\_final.pdf.

#### SCHROEDER AREA HISTORICAL **SOCIETY ALL-LUNDIE CABIN TOUR** Saturday, July 9, starting at 10:00 am **Cross River Heritage Center,** 7932 West Highway 61, Schroeder, Minnesota

This year's tour will focus on the Schroeder/Tofte areas and will feature six sites. Learn more at <a href="http://www.">http://www.</a> aia-mn.org/event/schroeder-areahistorical-society-all-lundie-cabin-tour/.

Matrix is published by AIA Minnesota

AIA Minnesota President Michelle Mongeon Allen, AIA mallen@jlgarchitects.com

AIA Minnesota Executive Vice President Mary-Margaret Zindren, CAE zindren@aia-mn.org

AIA Minnesota Matrix Editor Mary Larkin, larkin@aia-mn.org

AIA Minnesota 275 Market Street, Ste 54 Minneapolis, MN 55405 p: 612-338-6763

www.aia-mn.org

# PEOPLE & FIR

JLG Architects has acquired Studio Five Architects. Linda McCracken-Hunt, FAIA, former President of Studio Five Architects, will now serve as a Principal Architect at JLG Architects.







LHB, Minneapolis, has hired Laura Faucher, AIA, and Michael Madden, RA, both as Architects, and Jim Muehlbauer, AIA, as a Senior Architect. (Pictured to the left.)

Pope Architects announced the addition of four new firm Principals and Stockholders to the firm. They are Gonzalo Villares, AIA, Sandra Buehler, Rob Howard, AIA, and Greg Woollums, AIA. (*Pictured to the right.*)







RSP Architects hired Amy Kalar, AIA, as an Associate and Senior Medical Planner, and Ben Lindau, AIA, as a Project Designer. (Pictured to the left.)

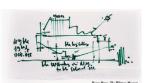
#### PROCESS: DUNWOODY COLLEGE OF TECHNOLOGY FUNDRAISER

Thursday, June 9, 7:00 pm Opening Reception & Preview Independent Filmmakers Project,

550 Vandalia St., Ste. 120, Saint Paul

PROCESS is a fundraising event and silent auction featuring artwork by prominent local, international, and future architects. All funds raised will support study-abroad scholarships for students in the Dunwoody

Bachelor of Architecture program. Purchase tickets at <a href="http://www.dunwoody.edu/process/">http://www.dunwoody.edu/process/</a>.



**DESIGN IS... GOLDSTEIN MUSEUM OF DESIGN'S 7TH ANNUAL BENEFIT** 

Thursday, June 30, 6:00 - 9:00 pm

HGA Atrium, Ford Center, 420 N. 5th St., Minneapolis

Enjoy live jazz, passed appetizers and buffet, cash bar, and a special preview of the fall exhibition "Seeing 40/40." Connect with other design aficionados and support the Goldstein Museum of Design's work as a design research resource within the University of Minnesota. Purchase tickets at <a href="http://gmd40.brownpapertickets.com/">http://gmd40.brownpapertickets.com/</a>



**SUSTAINABLE BUILDING 2030 TRAINING SERIES 2016** 

Friday, June 3, 12:30 - 4:30 pm Friday, July 22, 12:30 - 4:30 pm

**University of Minnesota** (Click on registration link below for locations) 4 HSW LU Hours for each session.



A training series addressing how to design and operate buildings so they will meet the B3 Sustainable Building 2030 (SB 2030) Energy Standard. SB 2030 is a progressive energy conservation program designed to significantly reduce the energy and carbon produced by Minnesota commercial, institutional, and industrial buildings. Learn more at https://www.eventbrite. com/e/sustainable-building-2030-training-2016-tickets-22225443901.

# **Make Matrix Your Own**