Salvation Army’s Harbor Light center is the largest shelter for homeless individuals in the state of Minnesota. Other than the recent Chapel addition east of the main building, the facility was last remodeled in 1991. Normal usage, a demanding clientele and 24 years of use have changed the demands of the facility. The safe bay; emergency shelter for men located on the first floor is often overcrowded and sometimes overflows into the chapel. The same conditions hold true for the women’s emergency shelter on the third floor. The second floor houses 30-day vouched stays for men. The fourth floor Beacon Center is a well-known and successful chemical dependency treatment center which consists of a two phase program of 90 days. The fifth floor houses transitional apartments for men and women along with veterans housing. The sixth floor consists of program space and administrative offices.

Our goal was to look at the overall organization of space and determine how to re-purpose floors in order to accommodate the overflow along with determining if more space for shelter and longer term stays can be found. We also are proposing a solution to create a more inviting/welcoming environment by adding windows to make use of borrowed light.

Leaders: John Klockeman
Marcia Stemwedel

Team: Mark Leski
Krista Nebraska
Ashley Vadman

Salvation Army: Harbor Light Center

**EXISTING**

**PROPOSED**

<table>
<thead>
<tr>
<th>Floor</th>
<th>Existing Use</th>
<th>Proposed Use</th>
</tr>
</thead>
<tbody>
<tr>
<td>1st</td>
<td>Safe bay for men (often overcrowded)</td>
<td>Safe bay for men (space re-purposed)</td>
</tr>
<tr>
<td>2nd</td>
<td>Men’s emergency shelter (30-day vouched stays)</td>
<td>Men’s emergency shelter (space re-purposed)</td>
</tr>
<tr>
<td>3rd</td>
<td>Women’s emergency shelter</td>
<td>Women’s emergency shelter (space re-purposed)</td>
</tr>
<tr>
<td>4th</td>
<td>Beacon Center (chemical dependency treatment center)</td>
<td>Beacon Center (space re-purposed)</td>
</tr>
<tr>
<td>5th</td>
<td>Transitional apartments for men and women</td>
<td>Transitional apartments and veterans housing</td>
</tr>
<tr>
<td>6th</td>
<td>Program space and administrative offices</td>
<td>Program space and administrative offices</td>
</tr>
</tbody>
</table>
**2015 SEARCH FOR SHELTER DESIGN CHARRETTE**

Creating Affordable Design Solutions to Meet Minnesota’s Housing Needs Since 1987

February 1, 2015

[Link to AIA-MN website for more information](http://aia-minnesota.org/get-involved/committees/housing-advocacy/search-for-shelter-design-charrette/)

---

**PROPOSED**

- **Men**
  - 2 year Transitional Housing
  - Veteran’s Assistance Housing
  - Exterior Terrace & Smoking Area

**ITEMS FOR IMPROVEMENT**
- Limited office and community spaces

**ITEMS FOR IMPROVEMENT**
- Maze-like corridors
- Limited visual control from security desk
- Extremely congested lobby
- Administrative offices divided by a public corridor

**GENERAL UPGRADES**
- Relocate control point to central position
- Expand lobby
- Enhance visual control of circulation and elevator
- Upgrade finishes
- Relocate clinic and offices to same side of building
- Clear route to Chapel
- Improve entry to dining

---

**EXISTING**

[Diagram showing existing structures]

**ITEMS FOR IMPROVEMENT**
- Limited office and community spaces

**MEN**
- Main Entrance
- Men’s Emergency Shelter
- Dining
- Chapel
- Auditorium
- Clinic

---

**SALVATION ARMY: HARBOR LIGHT CENTER**

**ENTRANCE**
- Main Entrance
- Men’s Emergency Shelter
- Dining
- Chapel
- Auditorium
- Clinic

---

**GENERAL UPGRADES**
- Introduce daylighting to corridors
- Remove walls or add glazing at walls of community spaces to increase light, improve security, and increase interactivity
- Upgrade finishes
- Add glazing near terrace to bring light into interior spaces
**WOMEN**
- Women’s 30 Day Voucher Shelter

**ITEMS FOR IMPROVEMENT**
- Limited space for overflow

**BEACON**
- 90 Day Rehabilitation in 2 Phases
- Floor houses both men and women

**EXISTING**

**PROPOSED**

**MEN**
- 2 year Transitional Housing
- Veteran’s Assistance Housing

**GENERAL UPGRADES**
- Renovate rooms on eastern side of building to studio units with integral kitchenette and bathroom
- Introduce daylighting to corridors
- Remove walls or add glazing at walls of community spaces to increase light, improve security, and increase interactivity
- Upgrade finishes

** GENERAL UPGRADES**
- 90 Day Rehabilitation in 2 Phases
- Floor houses both men and women

**GENERAL UPGRADES**
- Introduce daylighting to corridors
- Remove walls or add glazing at walls of community spaces to increase light, improve security, and increase interactivity
- Upgrade finishes

2015 SEARCH FOR SHELTER DESIGN CHARRETTE
Creating Affordable Design Solutions to Meet Minnesota’s Housing Needs Since 1987
February 1, 2015
aia-mn.org/get-involved/committees/housing-advocacy/search-for-shelter-design-charrette/
2015 SEARCH FOR SHELTER DESIGN CHARRETTE
Creating Affordable Design Solutions to Meet Minnesota’s Housing Needs Since 1987
February 1, 2015
aia-mn.org/get-involved/committees/housing-advocacy/search-for-shelter-design-charrette/

CO - ED
- Co-ed 2 year Transitional Housing
- Co-ed Veteran’s Assistance Housing

ITEMS FOR IMPROVEMENT
- Dark corridors

ADMINISTRATION
- Administrative Office
- Marketing Offices
- Storage
- Mechanical Spaces

COMMUNITY SPACE
- Computer Lab for Guests
- Weight Room for Guests
- Clothes Closet for Guests

ITEMS FOR IMPROVEMENT
- Dark corridors
- Inefficient Storage Rooms

PROPOSED

WOMEN
- 2 year Transitional Housing
- Veteran’s Assistance Housing

GENERAL UPGRADES
- Introduce daylighting to corridors
- Remove walls or add glazing at walls of community spaces to increase light, improve security, and increase interactivity
- Upgrade finishes
- Program offices separate from housing areas

WOMEN
- 30 Day voucher shelter
- Emergency shelter

GENERAL UPGRADES
- Introduce daylighting to corridors
- Remove walls or add glazing at walls of community spaces to increase light, improve security, and increase interactivity
- Upgrade finishes
- Program offices separate from housing areas
- Change some individual offices to combined open office space in new building

EXISTING

2015 SEARCH FOR SHELTER DESIGN CHARRETTE
Creating Affordable Design Solutions to Meet Minnesota’s Housing Needs Since 1987
February 1, 2015
aia-mn.org/get-involved/committees/housing-advocacy/search-for-shelter-design-charrette/

SALVATION ARMY:
HARBOR LIGHT CENTER

WOMEN
- 2 year Transitional Housing
- Veteran’s Assistance Housing

GENERAL UPGRADES
- Introduce daylighting to corridors
- Remove walls or add glazing at walls of community spaces to increase light, improve security, and increase interactivity
- Upgrade finishes
- Program offices separate from housing areas

WOMEN
- 30 Day voucher shelter
- Emergency shelter

GENERAL UPGRADES
- Introduce daylighting to corridors
- Remove walls or add glazing at walls of community spaces to increase light, improve security, and increase interactivity
- Upgrade finishes
- Program offices separate from housing areas
- Change some individual offices to combined open office space in new building
STUDIO APARTMENTS
- Many 3rd Floor units will be transformed from 8 person units to single person studio apartments with integral kitchenette and bathroom

GENERAL UPGRADES
- Freshen interior finishes with new flooring - linoleum tiles to reduce offgassing - to match unit's color palette
- Paint walls with alternating 3 color schemes between units

INTERCONNECTING STAIR

INTRODUCE DAYLIGHT

SALVATION ARMY: HARBOR LIGHT CENTER